

**RESOLUTION NO. 10,565**

**WHEREAS,** The Tribal Council has completed the annual budget process including review of financial needs and revenue projections for the next calendar year; and

**WHEREAS,** The Tribal Council has reviewed the proposed 2006 Tribal Budget with the reservation community by conducting district meetings and a general council meeting; and

**WHEREAS,** Tribal Enterprise dividends, revenues, timber stumpage and other sources set forth below are the minimum levels expected and Tribal revenue from the following sources is estimated for calendar year 2006:

Reservation Timber 2006	\$ 4,444,444
Forest Administration Fees (not to exceed 10%)	<u>(444,444)</u>
<b>TOTAL TIMBER REVENUE</b>	<b>4,000,000</b>
Interest from Treasury	500,000
Other Interest	100,000
Interest-I.H.S./B.I.A. 638	<u>400,000</u>
<b>TOTAL INTEREST REVENUE</b>	<b>1,000,000</b>
Interest/Earnings from Revenue Reserve Fund	<u>1,000,000</u>
<b>TOTAL INTEREST REVENUE</b>	<b>1,000,000</b>
Warm Springs Power Enterprise	10,000,000
Credit	500,000
Warm Springs Composite Products	500,000
Gaming	1,500,000
Tectonics International	<u>50,000</u>
<b>TOTAL ENTERPRISE DIVIDENDS</b>	<b>12,550,000</b>
Court Fines and Fees	100,000
Fishing and Business Permits	130,000
Other Leases and Rentals	25,000
Cigarette and Gas Tax Refund	282,000
Other Income	20,000
Enterprise Leases/Fees	<u>147,000</u>
<b>TOTAL OTHER REVENUE</b>	<b>704,000</b>
Contract Support-Indirect Income	<u>2,000,000</u>
<b>TOTAL INDIRECT REVENUE</b>	<b>2,000,000</b>
Non-Recurring Other Sources	650,000
Designated Fund Balance from Prior Year Earnings	3,000,000
Undesignated Fund Balance-McQuinn/HeHe Settlement	<u>1,500,000</u>
<b>TOTAL OTHER SOURCES</b>	<b>5,150,000</b>
<b>GRAND TOTAL REVENUE/SOURCES</b>	<b><u>\$ 26,404,000; and</u></b>

**WHEREAS**, Tribal member input during the budget process emphasized concerns about youth, public safety, employment, education, travel, committees, enterprises, housing, natural resource protection, the need for program and employee accountability, the quality of service delivery, revenues and the overall size of the budget; and

**WHEREAS**, The Tribal Council feels that Tribal program managers need to be more innovative, more efficient and more effective in operating Tribal government programs to deliver services to the community; and

**WHEREAS**, The amount reflected in the following appropriated budget will serve the needs of the Confederated Tribes of Warm Springs for the Calendar year 2006:

**2006 Budget Expenditures**

	<b><u>2006 Proposed Budget</u></b>	<b><u>2006 Appropriated Budget</u></b>
<b>Operating Expenses:</b>		
Office of Secretary-Treasurer	\$ 537,029	\$ 537,029
Office of Governmental Affairs & Planning	402,202	402,202
Personnel	236,303	236,303
Compensation & Benefits	154,664	154,664
Finance	1,951,549	1,951,549
Office of Tribal Relations	439,717	439,717
Administrative Service Center	341,320	341,320
Chief Operations Officer	336,473	336,473
Business/Economic Development	659,277	659,277
Education Services	2,457,029	2,457,029
Public Utilities	2,717,025	2,717,025
Human Services	1,325,939	1,325,939
Public Safety	3,585,967	3,585,967
Natural Resources	877,364	877,364
General & Administrative	1,615,113	1,615,113
Tribal Council	652,000	652,000
Committees	380,227	380,227
Tribal Court	522,328	522,328
Appeals Court	91,128	91,128
Other Proposed Program Increases	4,621,010	1,952,605
Unallocated Operating Budget Reductions	0	(1,985,093)
<b>TOTAL OPERATING BUDGET</b>	<b>\$ 23,903,664</b>	<b>\$19,250,166</b>
<b>Community Assistance:</b>		
Funeral Grants	\$ 112,375	\$ 112,375
Tribal Access Roads	60,000	60,000
Miss Warm Springs	21,400	21,400
Emergency Relief	19,250	19,250
<b>TOTAL COMMUNITY ASSISTANCE</b>	<b>\$ 213,025</b>	<b>\$ 213,025</b>

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	<b><u>2006 Proposed Budget</u></b>	<b><u>2006 Appropriated Budget</u></b>
<b>Debt Service:</b>		
Other Notes (EDA, USDA)	\$ 184,612	\$ 184,612
Waste Water Treatment Facility Plant-USDA	<u>48,100</u>	<u>48,100</u>
<b>TOTAL DEBT SERVICE</b>	<b>\$ 232,712</b>	<b>\$ 232,712</b>
<b>Economic Development:</b>		
Economic Development Corporation (Ventures)	\$ 0	\$ 0
High Looksee Lodge	250,000	250,000
The Museum At Warm Springs	<u>259,392</u>	<u>259,392</u>
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$ 509,392</b>	<b>\$ 509,392</b>
<b>Capital Projects:</b>		
Vehicles	\$ 100,000	\$ 100,000
Land Purchases	200,000	200,000
Equipment Acquisitions	70,190	70,190
Sidwalter Fire Hall	100,000	100,000
Infrastructure	100,000	100,000
Building Maintenance	75,000	75,000
Artifacts	50,000	50,000
ECE Building Maintenance	68,705	68,705
Waste Water Treatment Facility Plant Reserve	<u>4,810</u>	<u>4,810</u>
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 768,705</b>	<b>\$ 768,705</b>
 <b>GRAND TOTAL - EXPENDITURES</b>	 <b><u>\$25,627,498</u></b>	 <b><u>\$20,974,000</u></b>
 <b>Available for Per Capita</b>	 <b>5,500,000</b>	 <b>5,430,000</b>
 <b>Budget Surplus</b>		 <b>\$ 0</b>
now, therefore		

**BE IT RESOLVED**, By the (23rd) Tribal Council of the Confederated Tribes of the Warm Springs Reservation of Oregon, pursuant to Article V, Section 1 (t), as amended, of the Tribal Constitution and By-Laws and Ordinance 67, that the foregoing budget is approved with an effective date of January 1, 2006; and

**BE IT FURTHER RESOLVED**, That the sum of \$20,974,000 is hereby appropriated for expenditure pursuant to the foregoing annual budget for the twelve month period January 1, 2006 through December 31, 2006 and the Secretary of Interior or his/her authorized representative is hereby requested to approve such budget; and

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**BE IT FURTHER RESOLVED**, That the Tribal Council herein appropriates (transfers to the General Fund) as a source of funds for this Budget \$500,000 of "Investment Income from Idle Cash" that has accumulated in the Retained Earnings of the Credit Enterprise; and

**BE IT FURTHER RESOLVED**, Pursuant to Resolution No. 7720 and Articles V and VI of the "Warm Springs Revenue Reserve Fund" policies, the Tribal Council further reserves the authority to appropriate \$2,000,000, or such amount as is required to maintain a General Fund Working Capital Reserve Balance of \$6,000,000, from current and accumulated prior year earnings from the "Revenue Reserve Fund" to be made available as a source of funds in this Tribal Budget; **PROVIDED** that the Secretary-Treasurer deems such withdrawal and use of funds necessary in order to maintain adequate working capital in the Tribes' General Fund; **PROVIDED FURTHER** that total Tribal Budget expenditures for 2006 shall not exceed the amount authorized by this Resolution; **PROVIDED FURTHER** that the Secretary-Treasurer shall promptly secure concurrence of the Tribal Council prior to such withdrawal; **PROVIDED FURTHER** that the Secretary-Treasurer shall, upon making a determination that adequate funds are available to meet all other Tribal obligations, notify the Tribal Council and take steps to reimburse into the "Revenue Reserve Fund" funds in the same amount as were withdrawn pursuant to this authority; and

**BE IT FURTHER RESOLVED**, That the Tribal Council directs that the following budget and program designations shall be implemented as part of this resolution \$35,000 for Comp and Benefits personnel, \$25,000 for Governmental Affairs Political Contributions, \$65,000 for Tribal Enrollment and Payment System, \$36,000 for Chief Operations Officer Extra Ordinary Youth, \$172,464 for Public Safety Patrol Division overtime and Norcor juvenile detention billings, \$10,000 for Appeals Court subcontract, \$365,000 for General and Admin; employee COLA, annual audit, severance and transfers, \$173,141 to eliminate negative payrolls, \$834,000 for Warm Springs Ventures Enterprise, \$200,000 for High Lookee Lodge Enterprise, \$37,000 Capital Projects for Tribal Firewall and Separate Voice and Data Circuits; and

**BE IT FURTHER RESOLVED**, That it is the direction of the 23rd Tribal Council that the Tribal Government organization improve efficiency through a continued gradual and permanent downsizing of Tribal Government operational costs to better match anticipated revenues with expenditures during the fiscal year 2006 and the Secretary-Treasurer is hereby authorized and directed to coordinate with the Chief Operations Officer to implement a permanent base budget reductions of Tribal Government program operations and services in an amount not less than \$1,985,093 no later than December 31, 2005 and a list of reductions will be provided to Tribal Council; and

**BE IT FURTHER RESOLVED**, The Tribes have been paying juvenile detention Norcor billings on behalf of the BIA's unfunded obligation and responsibility for the safe keeping of Tribal juveniles and \$150,000 has been approved in the 2006 budget resolution for payments to Norcor and the Tribes acknowledge that by paying this unfunded BIA obligation that the Tribes is in no way releasing the BIA from their legal, financial and trust responsibility; and

**BE IT FURTHER RESOLVED**, That the Secretary-Treasurer of the Confederated Tribes of the Warm Springs Reservation of Oregon is hereby authorized to proceed with the expenditure of funds for the purposes and amounts indicated in the Budget; **PROVIDED** that all constitutional provisions are met; **PROVIDED FURTHER** that the Secretary-Treasurer is authorized, upon making a determination that sufficient revenues will not be available to fund all expenditures authorized in this Budget Resolution, to take all necessary action to ensure that actual expenditures do not exceed the amount of available funds.

**CERTIFICATION**

The undersigned, as Secretary-Treasurer of the Confederated Tribes of the Warm Springs Reservation of Oregon, hereby certifies that the Tribal Council is composed of 11 members, of whom 10 constituting a quorum were present at a meeting thereof, duly and regularly called, noticed, and convened and held this 23<sup>rd</sup> day of November, 2005, and that the foregoing resolution was passed by the affirmative vote of 9 members, the chairman not voting, and that the said resolution has not been rescinded or amended in any way.



Charles R. Calica  
Secretary- Treasurer

NOV 29 2005

**APPROVED:**



for Paul Young  
Superintendent

cc: Secretary-Treasurer  
Superintendent  
Administrative Service Center  
Finance