

**WHEREAS,** The Tribal Council has completed the annual budget process including review of financial needs and revenue projections for the next calendar year; and

**WHEREAS,** The Tribal Council has reviewed the proposed 2011 Tribal Budget with the reservation community by conducting district and community meetings and two general council meetings; and

**WHEREAS,** Tribal Enterprise dividends, revenues, timber stumpage and other sources set forth below are the minimum levels expected and Tribal revenue from the following sources is estimated for calendar year 2011:

|  |                  |
|--|------------------|
| Reservation Timber 2011                        | \$ 1,666,667     |
| Forest Administration Fees (not to exceed 10%) | <u>(166,667)</u> |
| <b>TOTAL TIMBER REVENUE</b>                    | <b>1,500,000</b> |

|                               |                  |
|-------------------------------|------------------|
| Investment Income             | 1,955,800        |
| Other Interest                | 79,000           |
| Interest-I.H.S./B.I.A. 638    | <u>398,000</u>   |
| <b>TOTAL INTEREST REVENUE</b> | <b>2,432,800</b> |

|   |                |
|---|----------------|
| Interest/Earnings from Revenue Reserve Fund | <u>767,200</u> |
| <b>TOTAL INTEREST REVENUE</b>               | <b>767,200</b> |

|                                       |                  |
|---------------------------------------|------------------|
| Warm Springs Power & Water Enterprise | 2,000,000        |
| Credit                                | 500,000          |
| Warm Springs Composite Products       | 500,000          |
| Gaming                                | <u>1,165,000</u> |
| <b>TOTAL ENTERPRISE DIVIDENDS</b>     | <b>4,165,000</b> |

|                              |                  |
|------------------------------|------------------|
| Court Fines and Fees         | 50,000           |
| Fishing and Business Permits | 130,000          |
| Other Leases and Rentals     | 25,000           |
| Cigarette and Gas Tax Refund | 282,000          |
| Other Income                 | 26,000           |
| BPA Right of Way             | 340,000          |
| Enterprise Leases/Fees       | <u>147,000</u>   |
| <b>TOTAL OTHER REVENUE</b>   | <b>1,000,000</b> |

|                                  |                  |
|----------------------------------|------------------|
| Contract Support-Indirect Income | <u>2,700,000</u> |
| <b>TOTAL INDIRECT REVENUE</b>    | <b>2,700,000</b> |

|                                      |                   |
|--------------------------------------|-------------------|
| 2010 Savings from Operations         | 1,000,000         |
| Working Capital as a Source          | 3,247,295         |
| Trust Fund Claim Phase II Settlement | 16,200,000        |
| Revenue Reserve (Rainy Day Fund)     | <u>3,000,000</u>  |
| <b>TOTAL OTHER SOURCES</b>           | <b>23,447,295</b> |

|                                    |                                  |
|------------------------------------|----------------------------------|
| <b>GRAND TOTAL REVENUE/SOURCES</b> | <b><u>\$ 36,012,295;</u> and</b> |
|------------------------------------|----------------------------------|

**WHEREAS,** Tribal member input during the budget process emphasized concerns about youth, senior citizens assistance, public safety, employment, education, travel, committees, enterprises, housing, natural resource protection, the need for program and employee accountability, the quality of service delivery, revenues and the overall size of the budget; and

**WHEREAS,** The Tribal Council feels that Tribal program managers need to be more innovative, more efficient and more effective in operating Tribal government programs to deliver services to the community; and

**WHEREAS,** The amount reflected in the following appropriated budget will serve the needs of the Confederated Tribes of Warm Springs for the Calendar year 2011:

**2010 Budget Expenditures**

|                                   | <b><u>2011<br/>Proposed<br/>Budget</u></b> | <b><u>2011<br/>Appropriated<br/>Budget</u></b> |
|-----------------------------------|--|--|
| <b>Operating Expenses:</b>        |  |  |
| Office of Secretary-Treasurer     | \$ 408,897                                 | \$ -   |
| Human Resources                   | 507,456                                    | -  |
| Governmental Affairs & Planning   | 867,420                                    | -  |
| Finance                           | 2,077,701                                  | -  |
| Administrative Service Center     | 660,292                                    | -  |
| Chief Operations Officer          | 262,588                                    | -  |
| Education Services                | 2,433,175                                  | -  |
| Public Utilities                  | 3,061,917                                  | -  |
| Human Services                    | 1,025,885                                  | -  |
| Public Safety                     | 3,695,981                                  | -  |
| Natural Resources                 | 802,085                                    | -  |
| General & Administrative          | 1,753,400                                  | -  |
| Tribal Council                    | 936,000                                    | -  |
| Committees                        | 299,531                                    | -  |
| Tribal Court                      | 576,526                                    | -  |
| Appeals Court                     | 116,155                                    | -  |
| Subtotal                          | \$ 19,485,009                              | \$ 19,485,009                                  |
| PROPOSED BUDGET CUT               |  | <u>(500,000)</u> 2.5%                          |
| <br><b>TOTAL OPERATING BUDGET</b> | <br><b>\$ 19,485,009</b>                   | <br><b>\$ 18,985,009</b>                       |
| <br><b>Community Assistance:</b>  |  |  |
| Funeral Grants                    | \$ 190,000                                 | \$ 190,000                                     |
| Tribal Access Roads               | 20,000                                     | 20,000   |
| Miss Warm Springs                 | 9,203                                      | 9,203  |
| Emergency Relief                  | 19,250                                     | 19,250   |
| <b>TOTAL COMMUNITY ASSISTANCE</b> | <b>\$ 238,453</b>                          | <b>\$ 238,453</b>                              |

**RESOLUTION NO. 11,350**  
**PAGE THREE OF FOUR**

|   | <b>2011<br/>Proposed<br/><u>Budget</u></b> | <b>2011<br/>Appropriated<br/><u>Budget</u></b> |
|---|--|--|
| <b>Debt Service:</b>  |  |  |
| Other Notes (EDA, USDA)   | \$ 184,612                                 | \$ 184,612                                     |
| Waste Water Treatment Facility Plant-USDA                       | <u>48,100</u>                              | <u>48,100</u>                                  |
| <b>TOTAL DEBT SERVICE</b>                                       | <b>\$ 232,712</b>                          | <b>\$ 232,712</b>                              |
| <b>Enterprises (Quasi):</b>                                     |  |  |
| High Looksee Lodge  | \$ 325,302                                 | \$ 325,302                                     |
| The Museum at Warm Springs                                      | 259,392                                    | 259,392  |
| Place for Kids  | <u>43,017</u>                              | <u>43,017</u>                                  |
| <b>TOTAL ENTERPRISES</b>  | <b>\$ 627,711</b>                          | <b>\$ 627,711</b>                              |
| <b>Capital Projects:</b>  |  |  |
| Vehicles  | \$ 237,400                                 | \$ 237,400                                     |
| Land Purchases  | 200,000                                    | 200,000  |
| Equipment   | 198,600                                    | 198,600  |
| Waste Water Treatment Facility Plant Reserve                    | <u>4,810</u>                               | <u>4,810</u>                                   |
| <b>TOTAL CAPITAL PROJECTS</b>                                   | <b>\$ 640,810</b>                          | <b>\$ 640,810</b>                              |
| <b>Special Projects:</b>  |  |  |
| Transfer to Senior Citizen Pension Fund                         | <b>\$ 1,200,000</b>                        | <b>\$ 1,200,000</b>                            |
| Transfer to Business Investment Revolving Fund                  | <b>8,000,000</b>                           | <b>8,000,000</b>                               |
| (\$2,000,000 of BIRF designated for small business initiatives) |  |  |
| <b>GRAND TOTAL - EXPENDITURES</b>                               | <b><u>\$ 30,424,695</u></b>                | <b><u>\$ 29,924,695</u></b>                    |
| <br>  |  |  |
| Available for Per Capita  | <b>\$ 6,087,600</b>                        | <b>\$ 6,087,600</b>                            |
| Available for Special Per Capita                                | <b>2,500,000</b>                           | <b>0</b>                                       |
| <br>  |  |  |
| <b>Budget Surplus (Deficit)</b>                                 | <b>\$ 0</b>                                | <b>\$ 0</b>                                    |

now, therefore

**BE IT RESOLVED**, By the (25th) Tribal Council of the Confederated Tribes of the Warm Springs Reservation of Oregon, pursuant to Article V, Section 1 (t), as amended, of the Tribal Constitution and By-Laws and Ordinance 67, that the foregoing budget is approved with an effective date of January 1, 2011; and

**BE IT FURTHER RESOLVED**, That the sum of \$29,924,695 is hereby appropriated for expenditure pursuant to the foregoing annual budget for the twelve month period January 1, 2011 through December 31, 2011 and the Secretary of Interior or his/her authorized representative is hereby requested to approve such budget; and


**BE IT FURTHER RESOLVED**, That absent a specific legal prohibition in Tribal Ordinance 67 and the questions regarding the binding effect for the historic treatment of Article IV, Section 8, a one-time authorization is being approved to allow \$1,000,000 in anticipated savings from the 2010 Tribal Budget to be available for use as a source to mitigate revenue conditions for the 2011 Tribal Budget; and

**BE IT FURTHER RESOLVED**, Pursuant to Resolution No. 7720 and Articles V and VI of the "Warm Springs Revenue Reserve Fund" policies, the Tribal Council further reserves the authority to appropriate \$2,000,000, or such amount as is required to maintain a General Fund Working Capital Reserve Balance of \$6,000,000, from current and accumulated prior year earnings from the "Revenue Reserve Fund" to be made available as a source of funds in this Tribal Budget; PROVIDED that the Secretary-Treasurer/CEO deems such withdrawal and use of funds necessary in order to maintain adequate working capital in the Tribes' General Fund; PROVIDED FURTHER that total Tribal Budget expenditures for 2011 shall not exceed the amount authorized by this Resolution; PROVIDED FURTHER that the Secretary-Treasurer/CEO shall promptly secure concurrence of the Tribal Council prior to such withdrawal; PROVIDED FURTHER that the Secretary-Treasurer/CEO shall, upon making a determination that adequate funds are available to meet all other Tribal obligations, notify the Tribal Council and take steps to reimburse into the "Revenue Reserve Fund" funds in the same amount as were withdrawn pursuant to this authority; and

**BE IT FURTHER RESOLVED**, That the Secretary-Treasurer/CEO of the Confederated Tribes of the Warm Springs Reservation of Oregon is hereby authorized to proceed with the expenditure of funds for the purposes and amounts indicated in the Budget; PROVIDED that all constitutional provisions are met; PROVIDED FURTHER that the Secretary-Treasurer/CEO is authorized, upon making a determination that sufficient revenues will not be available to fund all expenditures authorized in this Budget Resolution, to take all necessary action to ensure that actual expenditures do not exceed the amount of available funds.

#### CERTIFICATION

The undersigned as Secretary-Treasurer/CEO of the Confederated Tribes of the Warm Springs Reservation of Oregon, hereby certifies that the Tribal Council is composed of 11 members, of whom 8 constituting a quorum were present at a meeting thereof, duly and regularly called, noticed, and convened and held this 23rd day of November 2010, and that the foregoing resolution was passed by the affirmative vote of 6 members, 1 abstaining, the chairman not voting, and that the said resolution has not been rescinded or amended in any way.

  
Charles R. Calica  
Secretary-Treasurer/CEO

APPROVED: NOV 29 2010



ACTING  
Paul W. Young  
Superintendent

cc: Secretary-Treasurer, Superintendent, Administrative Service Center, Finance