WHEREAS, The Tribal Council has completed the annual budget process including review of financial needs and revenue projections for the next calendar year; and,

WHEREAS, The Tribal Council has reviewed the proposed 2013 Tribal Budget with the reservation community by conducting district and community meetings and two general council meetings; and,

WHEREAS, Tribal Enterprise dividends, revenues, timber stumpage and other sources set forth below are the minimum levels expected and Tribal revenue from the following sources is estimated for calendar year 2013:

Reservation Timber 2013 Forest Administration Fees (not to exceed 3 TOTAL TIMBER REVENUE	\$ 2,500,000 10%) (250,000) 2,250,000
Investment Income Other Interest Interest-I.H.S./B.I.A. 638 TOTAL INTEREST REVENUE	450,000 140,000 350,000 940,000
Interest/Earnings from Revenue Reserve Fund TOTAL INTEREST REVENUE	50,000 50,000
Warm Springs Power and Water Warm Springs Casino and Resort Warm Springs Credit Warm Springs Composite Products Warm Springs Ventures TOTAL ENTERPRISE DIVIDENDS	500,000 500,000 1,100,000
Fines and Fees Fishing and Business Permits Other Leases and Rentals Cigarette and Gas Tax Refund Other Income BPA Right of Way TOTAL OTHER REVENUE	237,000 128,700 62,839 280,000 45,000 74,815 828,354
Contract Support-Indirect Income TOTAL INDIRECT REVENUE	4,100,000 4,100,000
Unobligated Settlement Funds Trust Fund Claim Phase II Settlement Revenue Reserve (Rainy Day Fund) Treasury Reserve (Per Capita Fund) TOTAL OTHER SOURCES	5,279,550 1,200,000 1,600,000 6,427,200 14,506,750
GRAND TOTAL REVENUE/SOURCES	\$ 23,775,104; and,

2013

WHEREAS, Tribal member input during the budget process emphasized concerns about youth, senior citizens assistance, public safety, employment, education, travel, committees, enterprises, housing, natural resource protection, the need for program and employee accountability, the quality of service delivery, revenues and the overall size of the budget; and,

WHEREAS, The Tribal Council feels that Tribal program managers need to be more innovative, more efficient and more effective in operating Tribal government programs to deliver services to the community; and,

WHEREAS, The amount reflected in the following appropriated budget will serve the needs of the Confederated Tribes of Warm Springs for the Calendar year 2013:

2013 Budget Expenditures

2013

	2013 Proposed	2013 Appropriated
	Budget	Budget
Operating Expenses:		
Office of Secretary-Treasurer/CEO	\$ 309,080	
Human Resources	232,032	•
Governmental Affairs & Planning	536,021	
Finance	1,550,929	
Administrative Service Center	486,073	• • • • • • • • • • • • • • • • • • • •
Chief Operations Officer	137,373	•
Education Services	1,426,343	1 .
Human Services	399,944	
Natural Resources	352,887	
Public Safety	2,380,918	
Public Utilities	2,351,813	, ,
General & Administrative	1,961,360	
Tribal Council	895,256	-
Committees	216,467	•
Tribal Court	181,834	
Legal Aid	124,635	
Appeals Court	102,169	
TOTAL OPERATING BUDGET	\$13,645,134	\$13,671,134
Community Assistance:		
Funeral Grants	\$ 190,000	\$ 190,000
Tribal Access Roads	20,000	
Miss Warm Springs	9,203	
Emergency Relief	18,500	
TOTAL COMMUNITY ASSISTANCE	\$ 237,703	

	2013 Proposed Budget	2013 Appropriated Budget
Debt Service:		
Other Notes (EDA, USDA) Waste Water Treatment Facility Plant-USDA	\$128,813 103,899	\$128,813 103,899
TOTAL DEBT SERVICE	\$232,712	\$232,712
Enterprises (Quasi):		
High Lookee Lodge	\$390,153	\$390,153
The Museum at Warm Springs	259,392	259,392
Place for Kids	28,000	28,000
TOTAL ENTERPRISES	\$677,545	\$677,545
Capital Projects: Vehicles Land Purchases Equipment/Infrastructure Buildings Waste Water Treatment Facility Plant Reser TOTAL CAPITAL PROJECTS	\$100,000 250,000 300,000 500,000 eve 4,810 \$1,154,810	\$100,000 250,000 300,000 500,000 4,810 \$1,154,810
Available for Per Capita Transfer to Emergency Fund Transfer to Tribal Council Funeral Reserve Fund Transfer to Senior Distribution Fund (\$2,281,715 total - \$1,081,715 from Senior Fund	\$1,200,000	\$6,427,200 \$100,000 \$74,000 \$1,200,000
GRAND TOTAL - USES (EXPENDITURES)	23,775,104	\$23,775,104

now, therefore

- **BE IT RESOLVED**, By the (25th) Tribal Council of the Confederated Tribes of the Warm Springs Reservation of Oregon, pursuant to Article V, Section 1 (t), as amended, of the Tribal Constitution and By-Laws and Ordinance 67, that the foregoing budget is approved with an effective date of January 1, 2013; and,
- BE IT FURTHER RESOLVED, That the sum of \$23,775,104 is hereby appropriated for expenditure pursuant to the foregoing annual budget for the twelve month period January 1, 2013 through December 31, 2013 and the Secretary/Treasurer/CEO or his/her authorized representative is hereby requested to approve such budget; and,

- **BE IT FURTHER RESOLVED**, That the Tribal Council expects to meet no later than January 31, 2013 to define and decide strategies and immediate action to be implemented by formal action that improves operations, reduces expenses, and/or increases revenues; and,
- BE IT FURTHER RESOLVED, Pursuant to Resolution No. 7720 and Articles V and VI of the "Warm Springs Revenue Reserve Fund" policies, the Tribal Council further reserves the authority to appropriate \$2,000,000, or such amount as is required to maintain a General Fund Working Capital Reserve Balance of \$6,000,000, from current and accumulated prior year earnings from the "Revenue Reserve Fund" to be made available as a source of funds in this Tribal Budget; PROVIDED that the Secretary-Treasurer/CEO deems such withdrawal and use of funds necessary in order to maintain adequate working capital in the Tribes' General Fund; PROVIDED FURTHER that total Tribal Budget expenditures for 2013 shall not exceed the amount authorized by this Resolution; PROVIDED FURTHER that the Secretary-Treasurer/CEO shall promptly secure concurrence of the Tribal Council prior to such withdrawal; PROVIDED FURTHER that the Secretary-Treasurer/CEO shall, upon making a determination that adequate funds are available to meet all other Tribal obligations, notify the Tribal Council and take steps to reimburse into the "Revenue Reserve Fund" funds in the same amount as were withdrawn pursuant to this authority; and,
- BE IT FURTHER RESOLVED, That the Secretary-Treasurer/CEO of the Confederated Tribes of the Warm Springs Reservation of Oregon is hereby authorized to proceed with the expenditure of funds for the purposes and amounts indicated in the Budget; PROVIDED that all constitutional provisions are met; PROVIDED FURTHER that the Secretary-Treasurer/CEO is authorized, upon making a determination that sufficient revenues will not be available to fund all expenditures authorized in this Budget Resolution, to take all necessary action to ensure that actual expenditures do not exceed the amount of available funds.

CERTIFICATION

The undersigned as Secretary-Treasurer/CEO of the Confederated Tribes of the Warm Springs Reservation of Oregon, hereby certifies that the Tribal Council is composed of 11 members, of whom 9 constituting a quorum were present at a meeting thereof, duly and regularly called, noticed, and convened and held this $27^{\rm th}$ day of November 2012, and that the foregoing resolution was passed by the affirmative vote of 7 members, 1 member opposed, the Chairman not voting, and that the said resolution has not been rescinded or amended in any way.

Charles R. Calica

Secretary-Treasurer/CEO

APPROVED:

John D. Halliday BIA Superintendent

cc: Secretary-Treasurer/CEO

Superintendent

Administrative Service Center